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ARQULE, INC.

CONDENSED BALANCE SHEET (UNAUDITED)  
(IN THOUSANDS)

	DECEMBER 31, 1995	SEPTEMBER 30, 1996
	-----	-----
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 2,989	\$ 2,381
Marketable securities	4,802	2,529
Restricted cash	50	50
Prepaid expenses and other current assets	73	23
Note receivable from related party	93	70
	-----	-----
Total current assets	8,007	5,053
Restricted cash	50	50
Property and equipment, net	1,994	5,265
Other assets	49	549
Note receivable from related party	90	340
	-----	-----
	\$10,190	\$ 11,257
	=====	=====
LIABILITIES, REDEEMABLE PREFERRED STOCK AND STOCKHOLDERS' DEFICIT		
Current liabilities:		
Current portion of capital lease obligation	\$ 514	\$ 986
Accounts payable and accrued expenses	769	1,133
Deferred revenue	1,650	2,708
	-----	-----
Total current liabilities	2,933	4,827
	-----	-----
Capital lease obligation	911	1,591
	-----	-----
Deferred revenue	458	1,000
	-----	-----
Series B mandatorily redeemable convertible preferred stock	6,888	6,903
	-----	-----
Stockholders' deficit:		
Series A convertible preferred stock	2,486	2,628
Common stock	5	5

Additional paid-in capital	4,435	4,435
Accumulated deficit	(7,926)	(10,132)
	-----	-----
Total stockholders' deficit	(1,000)	(3,064)
	-----	-----
	\$10,190	\$ 11,257
	=====	=====

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ARQULE, INC.

CONDENSED STATEMENT OF OPERATIONS (UNAUDITED)  
(IN THOUSANDS, EXCEPT PER SHARE DATA)

	THREE MONTHS ENDED		NINE MONTHS ENDED	
	SEPTEMBER 30,		SEPTEMBER 30,	
	1995	1996	1995	1996
	-----	-----	-----	-----
Revenue:				
Compound development revenue	\$ 759	\$ 675	\$ 1,280	\$ 2,150
Compound development revenue -- related party	0	750	0	2,250
License option fees	0	0	1,000	0
	-----	-----	-----	-----
	759	1,425	2,280	4,400
	-----	-----	-----	-----
Costs and expenses:				
Cost of revenue	550	645	942	1,607
Cost of revenue -- related party	0	709	0	1,682
Research and development	413	835	1,626	1,954
General and administrative	384	735	1,190	1,563
	-----	-----	-----	-----
	1,347	2,924	3,758	6,806
	-----	-----	-----	-----
Loss from operations	(588)	(1,499)	(1,478)	(2,406)
Interest income	17	71	28	243
Interest expense	(167)	(9)	(357)	(28)
	-----	-----	-----	-----
Net loss	\$ (738)	\$ (1,437)	\$ (1,807)	\$ (2,191)
	=====	=====	=====	=====
Pro forma net loss per share		\$ (0.21)		\$ (0.30)
		=====		=====
Shares used in computing pro forma net loss per share		6,743		7,210
		=====		=====

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ARQULE, INC.

CONDENSED STATEMENT OF CASH FLOWS (UNAUDITED)  
(IN THOUSANDS)

Increase (Decrease) in Cash and Cash Equivalents

	NINE MONTHS ENDED SEPTEMBER 30,	
	1995	1996
Cash flows from operating activities:		
Net loss	\$(1,807)	\$(2,191)
Adjustment to reconcile net loss to net cash provided by operating activities:		
Depreciation and amortization	350	876
Amortization of debt discount	157	0
Decrease in prepaid expenses and other current assets	14	50
Increase in other assets	0	(500)
Increase in notes receivable from related party	0	(250)
Increase in accounts payable and accrued expenses	136	506
Increase in deferred revenue	1,958	1,600
	808	91
Cash flows from investing activities:		
Purchases of marketable securities	0	(5,434)
Proceeds from sale or maturity of marketable securities	0	7,707
Decrease in restricted cash	188	0
Additions to property and equipment	(372)	(2,476)
	(184)	(203)
Cash flows from financing activities:		
Proceeds from bridge financing -- related party	700	0
Principal payments of capital lease obligation	(269)	(496)
	431	(496)
Net increase (decrease) in cash and cash equivalents	1,055	(608)
Cash and cash equivalents, beginning of period	425	2,989
	\$ 1,480	\$ 2,381

Supplemental disclosure of non-cash investing and financing activities:

Capital lease obligations of \$279 and \$1,648 were incurred in the nine months ended September 30, 1995 and 1996, respectively, when the Company entered into leases for various machinery and equipment, furniture and fixtures, and leasehold improvements.

During 1995, the Company converted \$2,400 of bridge loans into 1,920 shares of Series A convertible preferred stock. In addition, during 1996, the Company converted \$142 of interest relating to the bridge loans into 113 shares of Series A convertible preferred stock.

1. BASIS OF PRESENTATION

The accompanying unaudited condensed financial statements have been prepared by the Company without audit, pursuant to the rules and regulations of the Securities and Exchange Commission. Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to such rules and regulations. These condensed financial statements should be read in conjunction with the financial statements and the notes thereto included in the Company's Registration Statement Number 333-11105 on Form S-1, originally filed with the Securities and Exchange Commission on August 29, 1996 as amended. The unaudited condensed financial statements include, in the opinion of management, all adjustments (consisting only of normal recurring adjustments) necessary to present fairly the financial position of ArQule, Inc. as of September 30, 1996, and the results of its operations for the three and nine month periods ending September 30, 1995 and 1996. The results of operations for such interim periods are not necessarily indicative of the results to be achieved for the full year.

2. DEFERRED ISSUANCE COSTS (UNAUDITED)

As of September 30, 1996, \$500,000 of costs related to the initial public offering of the Company's common stock (Note 5) have been deferred, and will be offset against the proceeds of the offering. These costs are reflected on the balance sheet as other assets.

3. ACCOUNTS PAYABLE AND ACCRUED EXPENSES (UNAUDITED)

Accounts payable and accrued expenses consist of the following (in thousands):

	December 31, 1995	September 30, 1996
	-----	-----
Accounts payable	\$369	\$ 371
Accrued professional fees	176	562
Accrued employee costs	42	165
Accrued interest expense	142	0
Other accrued expenses	40	35
	----	-----
	\$769	\$1,133
	=====	=====

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ARQULE, INC.

NOTES TO UNAUDITED CONDENSED FINANCIAL STATEMENTS (CONTINUED)

4. PRO FORMA NET LOSS PER SHARE (UNAUDITED)

Pro forma net loss per share is determined by dividing the net loss by the weighted average number of shares of common stock and common stock equivalents outstanding during the period, assuming the conversion of all convertible preferred stock which occurred upon the closing of the public offering of the Company's common stock as described in Note 5.

Common stock equivalents, although anti-dilutive, issued at prices below the

offering price per share during the twelve month period preceding the initial filing of Registration Statement Number 333-11105 have been included in the calculation of pro forma net loss per share using the treasury stock method and the initial public offering price of \$12.00 per share as if outstanding for all periods presented through June 30, 1996.

Historical net loss per share has not been presented as the Series A convertible preferred stock would have been omitted from the weighted average shares outstanding as it is anti-dilutive and was issued more than twelve months prior to the public offering.

#### 5. SUBSEQUENT EVENT (UNAUDITED)

On October 16, 1996, the Company completed its initial public offering of 2,500,000 shares of common stock which resulted in net proceeds of approximately \$27.9 million. In conjunction with the initial public offering, all of the Company's outstanding preferred stock was converted into 6,219,948 shares of common stock.

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ARQULE, INC.  
MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION  
AND RESULTS OF OPERATION

#### OVERVIEW

ArQule is engaged in the discovery and development of novel chemical compounds with commercial potential with an initial focus on the pharmaceutical and biotechnology industries. ArQule manufactures and delivers two types of arrays of synthesized compounds to its pharmaceutical and biotechnology partners: (i) Mapping Array compound sets, which are arrays of novel, diverse small molecule compounds used for screening and (ii) Directed Array compound sets, which are arrays of analogs of a particular lead compound (identified from a Mapping Array set or otherwise), synthesized for the purpose of optimizing such lead compounds.

The Company currently generates revenue through compound development and through license option fees. Compound development revenue relates to revenue from collaborative agreements, which provide for the development and delivery of Mapping Array and Directed Array sets. License option fee revenue represents payments made to the Company for the option to license certain ArQule compounds. The Company's revenue to date is primarily attributable to four major corporate collaborations: Pharmacia Biotech AB which was entered into in March 1995; Abbott Laboratories which was entered into in June 1995; Solvay Duphar B.V. which was entered into in November 1995; and Roche Bioscience which was entered into in September 1996. Under these collaborations, the Company has received payments of \$11.4 million through September 30, 1996 (\$1.0 million for license option fees; \$10.4 million for compound development), of which \$7.7 million has been recognized as revenue (\$1.0 million for license option fees; \$6.7 million for compound development). The Company recognizes revenue under its corporate collaborations as related work is performed and arrays are delivered. Payments received from corporate partners prior to the completion of the related work are recorded as deferred revenue. License option fees are recognized as the options are granted because such fees are nonrefundable and the Company has no further obligations to fulfill. Cost of revenue represents the actual costs incurred in connection with the development, production and delivery of compounds. The Company is entitled to receive milestone and royalty payments if products generated under the collaborations are developed. In addition, the Company has entered into joint discovery agreements with a number of biotechnology companies to which it has provided Mapping Array and Directed Array sets in exchange for joint ownership of resulting drug candidates. These arrangements have not yet yielded any significant revenue for the Company.

The Company has not been profitable since incorporation and has incurred a cumulative net loss of \$10.1 million through September 30, 1996. Losses have resulted principally from costs incurred in research and development

activities related to the Company's efforts to develop its technologies and from the associated administrative costs required to support those efforts. The Company's ability to achieve profitability is dependent on its ability to market its Mapping Array and Directed Array sets to

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pharmaceutical and biotechnology companies and the joint development and commercialization of products in which it has an economic interest.

#### RESULTS OF OPERATIONS

##### THREE AND NINE MONTHS ENDED SEPTEMBER 30, 1996 AND 1995

Revenue. The Company's revenue was \$0.8 million and \$1.4 million for the three months ended September 30, 1995 and 1996, respectively. Revenue was \$2.3 million and \$4.4 million for the nine months ended September 30, 1995 and 1996, respectively. The increase was due primarily to an increase in compound development revenue related to the performance of work and the delivery of Mapping Array and Directed Array sets under the Company's collaborative agreements. In the nine months ended September 30, 1995, the Company also recognized a \$1.0 million license option fee related to the Pharmacia collaborative agreement.

Cost of revenue. The Company's cost of revenue was \$0.6 million and \$1.4 million for the three months ended September 30, 1995 and 1996, respectively. Cost of revenue was \$0.9 million and \$3.3 million for the nine months ended September 30, 1995 and 1996, respectively. The increase was primarily attributable to facilities expansion, additional scientific personnel and the increased expenditures for supplies and overhead related to the performance of the work and the delivery of the Mapping Array and Directed Array sets pursuant to its collaborative agreements.

Research and development expenses. The Company's research and development expenses were \$0.4 million and \$0.8 million for the three months ended September 30, 1995 and 1996, respectively. Research and development expenses were \$1.6 million and \$2.0 million for the nine months ended September 30, 1995 and 1996, respectively. The increase is due primarily to the advancement of internal research programs.

General and administrative expenses. The Company's general and administrative expenses were \$0.4 million and \$0.7 million for the three months ended September 30, 1995 and 1996, respectively. General and administrative expenses were \$1.2 million and \$1.6 million for the nine months ended September 30, 1995 and 1996, respectively. The increase in general and administrative expense is due primarily to increased personnel costs and corporate activity.

Net interest income (expense). The Company's net interest expense was \$0.2 million for the three months ended September 30, 1995, which compared to net interest income of \$0.1 million for the three months ended September 30, 1996. Net interest expense was \$0.3 million for the nine months ended September 30, 1995, and net interest income was \$0.2 million for the nine months ended September 30, 1996. Higher net interest income in 1996 resulted primarily from the Company holding higher cash balances following an equity investment in November 1995 by one of its corporate collaborators.

Net loss. The Company's net loss was \$0.7 million and \$1.4 million for the three month periods ended September 30, 1995 and 1996, respectively. Net loss was \$1.8

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million and \$2.2 million for the nine months ended September 30, 1995 and 1996, respectively. The change is primarily attributable to the continued increase in research and development activity levels as the Company further expanded its chemistry discovery and development programs.

## LIQUIDITY AND CAPITAL RESOURCES

At September 30, 1996, the Company held cash and cash equivalents and marketable securities with a value of \$4.9 million. The Company's working capital at September 30, 1996 was \$0.2 million. The Company has funded operations to date with sales of preferred stock and common stock totaling \$13.6 million, payments from corporate collaborators totaling \$11.4 million, and the utilization of capital equipment lease financing totaling \$3.6 million. The Company has maintained a master lease agreement since February 1994. Under the terms of this agreement, the Company has funded certain capital expenditures with lease schedules ranging from 40 to 42 months in duration. As of September 30, 1996, the Company had utilized \$3.1 million of the available \$5.0 million financing facility.

For the nine months ended September 30, 1996, the Company used \$0.2 million and \$0.5 million in investing and financing activities, respectively. These uses primarily reflect purchases of capital equipment and repayment of capital lease obligations. For the nine months ended September 30, 1996, net cash provided by operating activities was \$0.1 million reflecting the net loss of \$2.2 million, offset primarily by an increase in deferred revenue due to additional payments received from corporate collaborators.

On October 16, 1996, the Company raised approximately \$27.9 million from the sale of 2.5 million shares of Common Stock in the Company's initial public offering. In conjunction with the initial public offering, all outstanding shares of preferred stock were converted to shares of Common Stock.

Management estimates that the proceeds from the initial public offering, together with the Company's existing cash equivalents, short-term investments, cash generated from operations and research funding from corporate collaborators, will enable the Company to maintain its current and planned operations at least through December 1998. The Company's cash requirements may vary materially from those now planned depending upon the results of its drug discovery and development strategies, the ability of the Company to enter into any corporate collaborations in the future and the terms of such collaborations, the results of research and development, competitive and technological advances, and other factors. There can be no assurance that the Company will be able to obtain additional customers for the Company's products and services, or that such products and services will produce revenues adequate to fund the Company's operating expenses. If the Company experiences increased losses, the Company may have to seek additional financing from public or private sale of its securities, including equity securities. There can be no assurance that additional funding will be available when needed or on acceptable terms.

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ARQULE, INC.

## PART II - OTHER INFORMATION

Items 1 - 5 - None

Item 6(a) - Exhibit Index:

Exhibit 11: Statement Regarding Computation of Unaudited  
Pro Forma Net Loss Per Share

Exhibit 27: Financial Data Schedule

Item 6(b) - REPORTS ON FORM 8-K

No reports on Form 8-K have been filed during the quarter for which this report is filed.



ARQULE, INC.

SIGNATURES

Pursuant to the requirements of the Securities Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ArQule, Inc.

Date: November 27, 1996

/s/ James R. Fitzgerald, Jr.

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James R. Fitzgerald, Jr.  
Vice President, Chief Financial Officer  
and Treasurer

## ARQULE, INC.

STATEMENT REGARDING COMPUTATION OF UNAUDITED PRO FORMA NET LOSS PER SHARE  
(IN THOUSANDS, EXCEPT PER SHARE DATA)

	THREE MONTHS ENDED SEPTEMBER 30, 1996	NINE MONTHS ENDED SEPTEMBER 30, 1996
	-----	
Net loss (unaudited)	\$ (1,437)	\$ (2,191)
	=====	
Weighted average shares outstanding (unaudited):		
Common stock	523	523
Assumed conversion of preferred stock	6,220	6,216
Shares issuable pursuant to SAB 83 using the treasury stock method	0	471
	-----	
Total shares	6,743	7,210
	=====	
Unaudited pro forma net loss per share	\$ (0.21)	\$ (0.30)
	=====	

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